



Michelle Moorman Applegate is the Sr. Director of Public Policy at Project Canary, responsible for leading the Company's state government affairs activities, and developing, leading and executing legislative and regulatory strategy. Before joining Project Canary, Ms. Applegate spent nearly 20 years working in the energy industry with various utilities spanning power generation, regulation, and renewable energy, as well as natural gas transmission, distribution, and transportation. In her roles, Ms. Applegate has championed change in electric and natural gas regulation, engineering, pipeline integrity, and operations with an emphasis in strategic planning.

Ms. Applegate earned her degrees in metallurgical and material science engineering and economics from the Colorado School of Mines.