

With Reports From:

Foundation of the Energy Law Journal

Charitable Foundation of the Energy Bar Association





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2000 M Street, NW Suite 715 Washington, DC 20036 Phone: 202-223-5625 Fax: 202-833-5596 www.EBA-Net.org April 5, 2014

Re: Report of the President of the Energy Bar Association

Greetings EBA Members,



On behalf of the Board of Directors and Staff of the Energy Bar Association, it is my pleasure to present this Annual Report of the Energy Bar Association, with reports from the Foundation of the Energy Law Journal and the Charitable Foundation of the Energy Bar Association. Over the past year, the EBA has continued to implement the four goals of its Strategic Plan: educational programming, networking opportunities, information resources and membership growth. The pages of this Report detail the efforts that we have undertaken with our singular focus of providing exceptional benefits and service to the membership.

One of the key benefits of EBA membership is access to superior educational programming at rates that encourage broad participation. This year, our twenty-one subject matter Committees held programs at an average of nearly a program per week, throughout the county. The programs not only provided timely updates on legal and policy issues facing the energy industry, the EBA also held several programs in conjunction with similarly situated organizations in order to bring a greater diversity of viewpoints to our membership. In addition to the Committee programs, each of our seven regional Chapters has held exceptional programs on topics of relevance to their respective regions. On the national level, our Mid-Year Meeting and Annual Meeting continue the tradition of thought-provoking panels and discussions, guided in large part by responses to our first-ever call for topics from the membership. The EBA also held this year the first in its primer series, with plans for additional primers in the next several months. An added benefit to many of our programs this past year was the inclusion of a networking event. In several cases, our Chapters led efforts to combine networking, educational programming and support for the work of the CFEBA through a charitable fundraising event. For those who have missed a program, the EBA has launched a new On Demand tool where members will be able to access a library of program recordings for purchase and review.

The EBA has undertaken a number of additional initiatives this year in furtherance of our Strategic Plan. We recently completed a redesign of the EBA website, as well as updates to the websites for the FELJ and CFEBA. Each website is now easier to navigate, with content that will continue to be updated in the coming months. I encourage you to visit our websites to view some of the photos of the EBA membership and great work of the Charitable Foundation.

We have also benefited greatly this year from the input of our volunteers and staff. This past year, the EBA launched a Book Club, the Northeast Chapter was expanded to include Canadian Provinces, and a new weekly newsbrief has been shared with the membership. Additionally, the EBA has formed an Ad Hoc Committee on Energy Law Education. The Committee is led by EBA Past President Donna Attanasio, currently serving as the Senior Advisor of Energy Law Programs at George Washington University Law School. Each of these initiatives resulted from the great ideas of members of the EBA Board, the membership, and our Executive Director, Lisa Levine. The efforts of all of our volunteers and the tireless work of the EBA Staff (Marlo Brown, Michele Duehring and Mary Singletary) are much-appreciated and have produced improvements that will serve the membership for years to come.

This Annual Report marks the end of my term as President of the Energy Bar Association. Throughout my term, I have been awed by the commitment of our volunteers and Staff, and grateful for the privilege to serve this Association which has been a source of professional enrichment and friendship throughout my career. As you enjoy this Annual Report on the fruits of our labor, please consider how you might more meaningfully participate in the Association. I can attest that you will be better from the experience.

Respectfully yours,

adrienne E. Clair

Adrienne E. Clair President

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EBA at a Glance:

To promote professional excellence in the practice of energy law.

Mission Statement

The mission of EBA is to promote the professional excellence and ethical integrity of its members in the practice, administration, and development of energy laws, regulations and policies by providing:

- superior educational programming,
- networking opportunities, and
- information resources

EBA's Membership

The Energy Bar Association is an international, non-profit association of attorneys, non-attorney professionals, and students active in all areas of energy law. EBA has seven regional chapters across the U.S. and an increasing number of members in Canada and Mexico.

EBA has approximately 2745 members.

Member Benefits

Members join EBA to take advantage of a **wide range of benefits**, including numerous inexpensive, accessible, and varied educational programming opportunities, networking events throughout the country, a complimentary copy of the *Energy Law Journal*, and opportunities to interact with regulators and policy makers.

EBA members enjoy **involvement in 21 committees** that focus on specific subject-matter practice areas. In 2013, EBA committees presented more than twenty five events, including teleconferences, web seminars and face-to-face meetings that feature discussion of emerging trends, timely topics, networking and educational opportunities. {See full listing of Committee events on pages 19-21]

EBA holds **two major conferences a year, the Annual Meeting & Conference and Mid-Year Conference.** In 2013, for two-days each, members enjoyed sharing information, educational sessions, learning from outstanding keynote speakers, and connecting with friends and colleagues.

Members stay informed about the association, its programs and industry news through a weekly electronic newsletter, **EBA Insights**. Soon members enjoy a redesigned website, providing ease of access to the resources most desired, including event registrations, online member directory, and program handouts and articles.

Seven Regional Chapters offer members the opportunity to connect on a local level, discuss regional energy issues and trends, and get involved with planning local and regional events. Often through the chapters, members identify opportunities to give back to their communities by supporting energy-related charitable organizations.



- Houston Chapter Includes all members located in Houston, Texas.
- **Midwest Chapter** -Includes all members located in Iowa, Illinois, Indiana, Kansas, Michigan, Minnesota, Missouri, North Dakota, Nebraska, Ohio, Oklahoma, South Dakota and Wisconsin.
- New Orleans Chapter includes all members located in New Orleans, LA.
- **Northeast Chapter** includes all members in Connecticut, District of Columbia, Delaware, Massachusetts, Maryland, Maine, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, Vermont and eastern Canadian provinces.
- **Rocky Mountain Chapte**r includes all membership in Colorado, New Mexico, Montana, Utah and Wyoming.
- **Southern Chapter** includes all members located in Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana [other than New Orleans], Mississippi, North Carolina, South Carolina, Tennessee, Texas [other than Houston], Virginia and West Virginia.
- **Western Chapter** includes all members in Alaska, Arizona, California, Idaho, Nevada, Oregon, Washington, Canadian Provinces of Alberta and British Columbia; and the Mexican States of Baja California & Sonora.

EBA Affiliated Organizations

Foundation of the Energy Law Journal

The Foundation is a non-profit organization organized to published the *Energy Law Journal*, the scholarly law journal featuring articles related to the production, development, conservation, transmission, consumption and regulation of energy. [See the FELJ Annual Report on pages 19-21]

Charitable Foundation of the Energy Bar Association

The Charitable Foundation of the Energy Bar Association is a non-profit charitable organization that engages in a variety of energy-related and general charitable activities. [See the CFEBA Annual Report on pages 22-27]

EBA Staff and Office:



Lisa A. Levine, CAE Executive Director Ilevine@eba-net.org



Michele Duehring Associate Administrator michele@eba-net.org



Marlo Brown Carpenter Administrator marlo@eba-net.org



Mary Singletary Administrative Assistant mary@eba-net.org

Energy Bar Association 2000 M Street, NW, Suite 715 Washington, DC 20036 <u>www.EBA-Net.org</u> 202.223.5625

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Energy Bar Association Strategic Plan Overview

EBA's Core Purpose

To promote professional excellence in the practice of energy law.

EBA's Mission Statement

The mission of EBA is to promote the professional excellence and ethical integrity of its members in the practice, administration, and development of energy laws, regulations and policies by providing:

- superior educational programming,
- networking opportunities, and
- information resources.

EBA's Core Values

The Energy Bar Association is Responsive and Dynamic

Evidenced in a commitment to fiscal responsibility, ethical decision-making, subject matter excellence, valuable high quality programming, reliable communications, and continuous consideration of our members' current and anticipated needs.

The Energy Bar Association is Inclusive and Collegial

Evidenced in a dedication to the value of diverse perspectives, dedication to providing opportunities for learning and community in a position neutral organization, and appreciation of personal and business connections that enhance our members' professional lives.

Strategic Goals 2013-2015

Goal 1: Educational Programming

EBA members will achieve and maintain professional excellence through subject matter expertise, ethical behavior and leadership in the energy industry.

Goal 2: Networking Opportunities

All members will find readily accessible opportunities to interact collegially with the energy community.

Goal 3: Information Resources

EBA and the public will have efficient, cost-effective access to balanced, accurate, broad-ranging, foundational, cutting-edge, substantive information.

EBA's Membership Strategy

The Membership Committee identified four main areas of focus for increasing the membership of the Energy Bar Association. Overall, by underscoring the benefits of EBA membership, which include education (including CLE credit), networking, opportunities for leadership, and professional collegiality, and applying the strategies below, the Membership Committee set a goal of increasing membership by five percent.

- 1. Annual Membership Renewals maintain a member retention rate of 87%
- 2. Inviting non-members who participate in EBA events to join.
- 3. Outreach to law firms, energy-related companies, and associations.
- 4. Outreach to similarly situated allied organizations.

One additional area of focus has been a discussion about vendor as members. Currently, the organizational structure does not allow for this type of member, however, EBA has created sponsorship and advertising opportunities for those interested in supporting the organization.



Financial Position

The Energy Bar Association is a non-profit organization that endeavors to provide a broad range of networking, professional development, and educational opportunities to its members at a reasonable cost that allows the Association to maintain a prudent level of funds for operations and contingencies. Details regarding 2013 revenues and expenses, as well as a comparison to the 2013 Energy Bar Association Annual Budget, are provided in Table 1 below. Table 2 below provides a comparison of revenues over/under expenses for the past three years. As of December 31, 2013, the Association's investment portfolio, which is managed by Wells Fargo Advisors, to-taled \$939,179.17, and its money market account held \$90,243.76. On December 31, 2013, the value of the Association's total assets (cash plus investments and other assets) was \$1,112,913.17.

The Association's finances are managed by the Treasurer, with the assistance of the Assistant Treasurer, and are reviewed monthly by the Board of Directors. The finances of the Foundation of the Energy Law Journal and the Charitable Foundation of the Energy Bar Association are maintained and managed separately by their boards of directors.

Revenues	2013 Actual		2013 Budget		Variance	
Dues	\$	414,225	\$	364,680	\$	49,545
Annual Meeting	\$	341,547	\$	327,528	\$	14,019
Mid-Year Meeting	\$	266,135	\$	271,740	\$	(5,605)
Other Major Programs	\$	18,765	\$	50,000	\$	(31,235)
Chapters	\$	119,434	\$	120,000	\$	(566)
Committees	\$	46,010	\$	35,000	\$	11,010
FELJ Management Fee	\$	50,000	\$	50,000	\$	
Advertising	\$	9,107	\$	700	\$	8,407
Directories	\$	814	\$	500	\$	314
Online Store	\$	-	\$	500	\$	(500)
Miscellaneous	\$	5,850	\$	-	\$	5,850
Total Revenues	\$	1,271,887	\$	1,220,648	\$	51,239

	<u>201</u>	3 Actual	<u>201</u>	3 Budget	Va	riance
Expenses						
EBA Staff	\$	516,592	\$	521,607	\$	(5,015)
Expenses	\$	154,845	\$	163,764	\$	(8,920)
Mid-Year Meeting	\$	107,025	\$	135,870	\$	(28,845)
Other Major Programs	\$	9,748	\$	25,000	\$	(15,252)
Chapters	\$	73,922	\$	80,000	\$	(6,078)
Committees	\$	21,987	\$	16,500	\$	5,487
Office General Expense	\$	48,255	\$	86,800	\$	(38,545)
Strategic Planning	\$	261	\$	5,000	\$	(4,739)
Office Property and Equipment	\$	-	\$	11,500	\$	(11,500)
Rent and Leases	\$	82,954	\$	82,000	\$	954
Web Site	\$	49,330	\$	48,520	\$	810
Online Store	\$	-	\$	-	\$	-
Directory & Other Printing	\$	14,509	\$	6,020	\$	8,489
Board Expenses	\$	5,214	\$	3,700	\$	1,514
Office Administration Services	\$	22,681	\$	22,000	\$	681
Miscellaneous	\$	49,156	\$	23,800	\$	25,356
Association Insurance	\$	4,592	\$	4,100	\$	492
Total Expenses	\$	1,161,070	\$	1,236,181	\$	(75,111)
Revenues Over (Under) Expenses Be- fore Gain (Loss)	\$	110,817	\$	(15,533)	\$	126,350
<u>Unrealized Gain (Loss)</u>	\$	78,343	\$	_	\$	78,343
Dividends and Interest	\$	40,291	\$	-	\$	40,291
Total Revenue Over (Under) Expenses	\$	229,451	\$	(15,533)	\$	244,984

	<u>2013</u>	2	<u>2012</u>	<u>2011</u>
Revenues Over (Under) Expenses Before Gain (Loss)	\$ 110,817	\$	(15,510)	\$ (10,942)
Total Revenue Over (Under) Expenses	\$ 229,451	\$	31,380	\$ (40,071)

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OFFICERS

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Houston Chapter

In July 2013, the Houston Chapter presented a CLE luncheon event, Electric-Natural Gas Coordination: Powering the Lone Star State and the rest of the United States. Panelists included Richard Porter of Black & Veatch, discussing strategic directions in the natural gas industry, Jay Dibble of Calpine, discussing the needs of electric generators; and Kent Saathoff of ERCOT, discussing the status of electric-gas coordination efforts in Texas. The event was sponsored by Jones Day.

In December 2013, the Houston Chapter hosted a lunch and learn event, Cyber Security: Protecting the Energy Industry Against Cyber Threats, sponsored by ENI Trading & Shipping and DLA Piper. Panelists included Irene Kosturakis, Chief IP Counsel for BMC Software, Annie McIntyre, President of Ardua Strategies, and Dr. Dave Hopson, Founding Partner at Triumphus Tek. The panel discussed the technologies and policies available to protect companies, as well as the liabilities and legal challenges of complying with cyber security requirements while balancing costs and security concerns.

In January 2014, the Houston Chapter presented a successful half day seminar entitled Energy Enforcement: Outlook for 2014. The program, sponsored by Akin Gump Strauss Hauer & Feld LLP, incorporated panel discussions on market manipulation, reliability-related enforcement actions, compliance planning, DOJ enforcements and Congressional investigations. Panelists included former FERC Commissioner Suedeen Kelly, former FERC General Counsel Cynthia Marlette, Deputy Director of the FERC Office of Enforcement Larry Gasteiger, Deputy Director of the CFTC Division of Market Oversight Surveillance Branch Matthew Hunter, NERC Director of Enforcement Sonia Mendonca, FERC Office of Enforcement Reliability Enforcement Counsel Roger Morie, PHMSA Chief Counsel Vanessa Sutherland, DOJ Fraud Section Assistance Chief Kevin Muhlendorf, Chief Counsel for the Oversight and Investigations Subcommittee of the House Energy and Commerce Committee Karen Christian, and many others. The Keynote Speaker was Dr. Joseph Bowring, Independent Market Monitor for PJM.

2013-2014 Officers and Directors

President – Daniel Sanborn Vice President – Michelle Grant Secretary – Deanna Reitman Director – S. Diane Neal Director – James Cargas Director – Meredith Chambers Director – Jason Leif Director – Kathleen Magruder Director – Alyssa A. Schindler Director – Rick Smead Director – Peter I. Trombley Director – Joel Youngblood Student Director – Krystle Billings



From left to right: Dave Hopson, James Cargas and Irene Kosturakis, speaking at the Cybersecurity Iuncheon in December 2013.

Southern Chapter

The Southern Chapter had a very successful 2013-2014 Chapter year hosting two "Lunch and Learn" teleseminars. Chapter Secretary Cliona Robb (Virginia) and Board Member Sam Brumberg (Virginia) organized the March 13th teleseminar "Seventeen Years in PJM; How's that Working for You?" featuring Edward D. Tatum, Jr., Vice President of RTO and Regulatory Affairs of Old Dominion Electric Cooperative. Mr. Tatum discussed the general structure of the electric utility industry prior to RTOs, the evolution of PJM as an ISO and then an RTO, the theory, application and then relative success of PJM's competitive markets. He will also discussed PJM's responsibility for transmission planning and system reliability, and how the industry has responded.



2013-2014 Southern Chapter President Shannon Pierce

On April 25th, the Chapter will hold its second teleseminar arranged by Board Member Floyd Self (Florida) and featuring Florida State University College of Law Professor Hannah Jacobs Wiseman. Professor Wiseman presented "Allocating Energy Governance: Sorting Out State and Local Jurisdiction Over Energy Infrastructure and Operations." The presentation will discuss disputes between state and local governments regarding the regulation of the siting and operations of renewable energy facilities and oil and gas infrastructure. It will explore state statutes centralizing jurisdiction or delegating control to local governments, recent court interpretations of these statutes, conflicts between home rule and preemption provisions, and theories that might help us decide how authority over upstream infrastructure should best be shared.

In keeping with tradition, the Chapter also donated a bountiful Southern-themed gift basket to the CFEBA's Silent Auction held during the EBA's Mid-Year Meeting. Thanks to the generosity of our members our basket featured a full-sized Louisville (KY) Slugger, Georgia wine, Virginia Peanut Assortment, Honey and Goodies from North Carolina, Tennessee BBQ Spices and Seasonings, and a Solar Battery from Florida and a special member recipe for Key Lime Pie complete with all the ingredients.

The Chapter leadership also set as a priority increasing membership engagement through providing additional resources to members at the Chapter level. Planning to utilize the Chapter's webpage developed by EBA during the year, the Chapter is in the process of developing the format for special Southern Chapter online directory complete with practice in-

formation and other useful member information. Hopefully, this will be the first of a series of initiatives designed to further cultivate Chapter member engagement.

2013-2014 Officers and Directors

President – Shannon O. Pierce President-Elect – Jimmy C. Cline Vice President – James H. Jeffries IV Secretary/Treasurer – Cliona Mary Robb Director – Angela Beehler Director – Meade Browder Director – Elizabeth L. Cocanougher Director – J. Gregory Cornett Director – G. Edgar Downing, Jr. Director – James Patrick Guy, II Director – Timika Shafeek-Horton



Southern Chapter Basket, featuring a Louisville slugger was a big hit at the 2013 CFEBA Gala.

Northeast Chapter



Richard Miller, EBA Northeast Chapter President

After a successful annual meeting in June of 2013, the Northeast Chapter of the Energy Bar Association has been organizing to meet or exceed that success with its 2013 annual event. The planning has been underway for this next event which will take place on June 12th at the Con Edison Learning Center in Long Island City, New York.

This year's Annual Meeting will include esteemed speakers such as FERC Acting Chairman Cheryl LaFleur, Elizabeth Moore, General Counsel of Con Edison and many others. The event will include four panels: (1) Grid Re-

silience and Utility of the Future; (2) Order 1000 update -- Implementation status in the Northeast; (3) Restructuring in Electricity Markets outside of the U.S; and (4) LNG Export Approvals. The event will also include a wine auction fundraiser for the CFEBA.

Additionally, The EBA Northeast Chapter sponsored a panel discussion on November 15, 2013 at the PJM Interconnection's offices in Valley Forge, PA to discuss the methods that Northeast RTOs use to address planned retirement of Generation Resources. Dr. Paul Sotkiewicz (from PJM Interconnection, L.L.C.), Kevin Flynn (from ISO-New England), and two attorneys with extensive New York ISO experience Richard Miller (Consolidated Edison) and Liam Baker (US Power Generating Company) reviewed how Northeast Tariff procedures operate to review planned Generator retirements for potential impacts on system reliability. The panel discussion also included comments and suggestions from Steve Mitnick, an expert on the economic impacts of RTO operations. Rick Drom, a Partner at Andrews Kurth LLP, moderated the lively panel discussion. After the discussion, participants had an opportunity to take a guided tour of the PJM Control Center. CLE credits were able to be provided to those that attended the conference in person.

New officers and directors will be elected at our upcoming Annual Meeting on June 12, 2014.

2013-2014 Officers and Directors

President – Richard B. Miller President-Elect – Richard A. Drom Vice President – Roni Epstein Secretary/Treasurer – Kevin Walter Flynn Director – Liam Baker Director – Pauline Foley Director – Michelle Cadin Gardner Director – Larry D. Gasteiger Director – Gordon E. Kaiser Director – Michael W. Reville Director – Daniel P. Venora





Midwest Chapter

In 2014, the Midwest Chapter celebrated its seventeenth anniversary. The highlight of the past year was the Annual Meeting of the Midwest Chapter, entitled "Regulation, Reliability, and the Cost of Modernization" which was held in St. Louis on March 10-11, 2014. The Honorable John R. Norris, of the Federal Energy Regulatory Commission, was the luncheon speaker. The conference also included a primer held at Ameren Services headquarters in St. Louis where presentations focused on hot topics facing the regional transmission organizations serving the Midwest. A special thanks to all of the firms that graciously sponsored the conference and the reception and everyone who attended this event.

The Chapter continues to benefit from an active and energetic board. At our business meeting, we elected our new officers and directors for the 2014-15 year as follows:

2014-2015 Officers and Directors

President - Amanda James Vice President – Jason Stephenson Secretary/Treasurer-Brian C. Drumm Director - David D. Streicker Director - Susan B. Cunningham Director - Martin J. Bregman Director - Freddi L. Greenberg Director - Christine F. Ericson Director – Robert G. Mork Member Outreach Committee Chair – Rebecca Siegel Finance Committee Chair – Susan Cunningham Charitable Events Committee Chair - Eric Dearmont



Strategic Planning Committee Co-Chairs - Amanda James and Matt Tomc

The Midwest Chapter is looking forward to coordinating with the Energy Bar Association and state bar associations to support additional member outreach activities. Our first member outreach will be a networking reception at the upcoming EBA Primer Series: An Introduction to Federal Regulation of the Natural Gas Industry to be held May 19-20, 2014 in Chicago.

The annual meeting has always been a strong draw for the chapter and members throughout the Midwest make a point of attending the conference every year. The location for the next annual meeting is being selected with a focus towards providing a central location and travel accessibility.





Daniel T. Pancamo, New Orleans Chapter President

New Orleans Chapter

Over the course of 2013, members of the New Orleans Chapter worked with the The Rebuild Center, a local shelter for the homeless and indigent in New Orleans, on the construction of its food service area. The Rebuild Center operates as a daytime facility providing meals, bathing facilities, and other services, such as medical and legal services, to the homeless and indigent in New Orleans. The Rebuild Center project entailed the enclosure of its food service area, which was previously open air, with no air conditioning or heating. The project was supported in part by a grant from the CFEBA, which was applied for in December 2012. The grant was used to provide the kitchen area with energy-efficient cooling and heating systems and to replace existing refrigerators and freezers with more energy-

efficient appliances. Members of the New Orleans Chapter attended the dedication of the newly-constructed food service area on December 3, 2013, which was the day that the Rebuild Center first began serving its guests. Alan Wolf of the New Orleans Chapter worked with the CFEBA on the grant, and Dan Pancamo handled the construction project on behalf of the Rebuild Center, as a pro bono project sponsored by their law firm, Phelps Dunbar. Discussions are underway within the Chapter to conduct a service day at the Rebuild Center, in the spring of 2014. The service day would (i) give EBA members the opportunity to interact with the Rebuild Center Staff and the guests who are served by the Center, and (ii) give EBA members the opportunity to see the very tangible and meaningful results of the CFEBA grant.

The Chapter is also in the planning stages of a program scheduled for the Fall of 2014, potentially to be conducted jointly with Tulane University's Energy Institute. The planning to date has included the identification of potential speakers and topics, and logistics for the program.

The Chapter welcomes EBA members interested in Chapter involvement and leadership opportunities to contact Chapter President, Dan Pancamo, at <u>dan.pancamo@phelps.com.</u>

2011-2014 New Orleans Chapter Officers

President - Daniel T. Pancamo Vice President - Dana M. Shelton





Newly contructed food service area at the Rebuild Center in New Orleans.

Western Chapter

The Western Chapter had a productive 2013-2014 year. We continued to offer subregional programs and hosted our twelfth annual meeting in February 2013. Throughout the year, the Young Lawyers in the Western Chapter hosted a number of networking opportunities and we continued our active involvement with students attending law schools in our region.



On September 18, 2013, the Western Chapter hosted a "Meet the CPUC ALJs" lunch meeting at the Manatt, Phelps & Phillips LLP offices in San Francisco. Approximately 45 attendees enjoyed hearing from and meeting our honored

Pamela Anderson, EBA Western Chapter President

guests: ALJ Regina DeAngelis; ALJ David Gamson; ALJ Melissa Semcer; and **President** ALJ Hallie Yacknin. Given the success of this program, we intend to host another for CPUC ALJs and judges in other Western states.

In the fall, the Chapter leadership put together a Western states-themed basket for the CFEBA Gala. Goodies in the basket included California, Oregon and Washington wines, coffee and chocolate.

The Western Chapter held its thirteenth annual meeting in San Francisco on February 20-21, 2014, with approximately 90 attendees. We were pleased to have Adrienne Clair, EBA President, join us for the second year in a row. The annual meeting began with a reception and wine auction benefiting the Western Chapter's designated charity, Habitat for Humanity. On Friday, we were pleased to have as our keynote speaker, W. Mason Emnett, Deputy Director, Office of Energy Policy and Innovation, Federal Energy Regulatory Commission. The chapter meeting also included panels covering distributed generation and net metering, carbon trading and its impact on Western energy markets and an engaging lunch speaker, Amber Mahone of Energy & Environmental Economics, Inc. (E3), who spoke about a recent study by E3, "Investigating a Higher Renewables Portfolio Standard in California.". The program also included a panel of energy company general counsels including Anne Spangler of Snohomish County Public Utility District, Dean Brockbank of Pacificorp, Ben Lackey of Iberdrola Renewables, and Dave Smith of San Diego Gas and Electric. We hosted a panel of state commissioners which included the Honorable Susan Bitter Smith, Arizona Corporation Commission, the Honorable Stephen Bloom, Oregon Public Utility Commission, the Honorable Carla J. Peterman, California Public Utilities Commission, and the Honorable David W. Danner, Washington Utilities & Transportation Commission.

The Western Chapter held its annual business meeting at the close of the annual meeting. Chapter President, Pamela Anderson, Perkins Coie, thanked Mason Emnett and Adrienne Clair for investing the time to participate in the Western Chapter meeting and provide insight from Washington, DC, to our members, and the Chapter officers and meeting planning committee for their efforts in creating a successful annual meeting.

2013-2015 Officers and Directors

President – Pamela Anderson Vice President – Carl Fink Secretary/Treasurer— Charles Middlekauff Director – Tara Kaushik Director – Lara L. Skidmore





Western Chapter President, Pam Anderson (R) and EBA President Adrienne Clair at the at the 2014 Western Chapter Meeting.

Rocky Mountain Chapter

The Rocky Mountain Chapter was organized by act of the Board of Directors of the Energy Bar Association in January of 2013. The Chapter is comprised of energy professionals in the states of Montana, Wyoming, Utah, Colorado and New Mexico. At the time of its formation, the sponsors of the Chapter believed that the Rocky Mountain Chapter would be poised to expand the membership of the EBA and raise the profile of the organization in the Rocky Mountain Region. The five states comprising the jurisdiction of the Chapter, have witnessed a tremendous amount of growth in energy activities during recent decades, and the Chapter has worked diligently to make the EBA a part of that growth and development.

2013-2014 Officers and Directors

President – Gregory V. Johnson, Denver, Colorado Vice President – Vicki M. Baldwin, Salt Lake City, Utah Secretary — Crystal J. McDonough, Cheyenne, Wyoming Treasurer — Thomas J. Dougherty, Denver, Colorado Director – William M. Dudley, Denver, Colorado Director – Joan E. Drake, Albuquerque, New Mexico Director – M. Andrew McLain, Helena, Montana

(From left to right, starting at the top: Gregory Johnson, Vicki Baldwin, Crystal McDonough and Thomas Dougherty

Since the establishment of the Chapter, members of the Board of Directors of the Rocky Mountain Chapter, and other friends





and supporters of the Chapter, have continued our pursuit of a program of outreach in each of our five states. This program has involved meetings with representatives of law schools, state bar associations, energy sector trade associations, major energy companies and other energy-sector participants in each of the states which comprise the Chapter. The object of those discussions has been to advise key energy players in our region of the formation of the Rocky Mountain Chapter and to explore opportunities for partnerships which will advance the mission of the Chapter.

During its first year of existence, the Rocky Mountain Chapter achieved many of its objectives. Certain of the activities of the Rocky Mountain Chapter during the last year appear below.

• The first annual meeting of the Chapter was held in June 2013 in the Denver offices of Patton Boggs LLP. In addition to the first formal business meeting of the Chapter, there were informative presentations regarding interstate natural gas issues and the challenges and opportunities relating to the several multi-state transmission projects which are under development in the Rocky Mountain region.

• A luncheon event was held on Sunday, July 21, 2013, in connection with the NARUC summer event in Denver at the Denver Sheraton Hotel, with Troutman Sanders as a sponsor. Presenters at the event included the following:

- Commissioner John Norris (FERC)Commissioner Pam Patton (CO)
- Chairman Ben Hall (NM)
- Chairman Al Minier (WY)
- Chairman Gallagher (MT)
- Commissioner Thad LeVar (UT)

• Co-sponsorship with the Rocky Mountain Mineral Law Foundation of the Special Institute on Renewable Energy in North American – November 7-8, 2013 in Las Vegas, Nevada.

• Rocky Mountain Chapter was honored to be the site of the EBA Electricity Law primer in December of 2013. In connection with that event the Chapter, with the generous help and support of Holland & Hart, held a reception honoring the attendees at the event.

As planning begins for a new year of operations, the Rocky Mountain Chapter and its members remain excited about the energy opportunities in the Rocky Mountain West and the role the Chapter can play in those developments. We are planning our second annual meeting to be held in June 20, 2014 and are grateful that Xcel Energy will host the event.

The opportunities for the EBA in the Rocky Mountains continue to grow and the Rocky Mountain Chapter is proud to play a role in those developments.



2013-2014 EBA Committee Programs

The 21 EBA Committees had a very successful organizational year holding multiple brown bags, speakers events and happy hours during 2013-2104. This is in addition to the organization and carrying out of the Mid-Year and Annual Meeting by the Programs and Meetings Committee with support from multiple other committees. In keeping with the Educational Programming goals of the 2013-2015 Strategic Plan, the committees have reached out to similar organizations to co-sponsor or participate in these events, including APGA, APPA, EEI, NARUC, NEI, NRECA and the DC Bar, among others. The committees also have taken steps to pursue more participation at multiple locations through web or teleconference participation. Since many of the committees represent the varied industries covered under the "energy law" umbrella, issues relative to these individual industries have naturally been a part of these events, supplementing the primarily legal focus.

Date	Event Name
5/8/2013	Meet the Solicitors
5/13/2013	China's Energy Policies
5/29/2013	Mitigating Investment Risks in Emerging Energy Markets: A Focus on Africa
6/7/2013	The Art of Attorney Advocacy in Complex Energy and Commercial Arbitration
6/19/2013	YLC Fifth Annual Summer Intern Reception
9/10/2013	The New OALJDR: Reasons for the Consolidation and Implications for Practitioners
9/25/2013	Microgrids 101 □
9/26/2013	Tea and Electric Resiliency
10/2/2013	EBA Energizer/Hydraulic Fracturing of Oil and Gas Shale Formations
10/8/2013	Electricity and Natural Gas Coordination
10/21/2013	State Commissioners Reception
10/22/2013	YLC Pre-Conference Reception
11/4/2013	What is Market Manipulation?
11/7/2013	The FCC and State Regulators discuss radio frequency and smart meters
11/12/2013	Federal Power Act Section 203
11/14/2013	DOE and EPA: Energy Efficiency Enforcement
11/15/2013	RTO Responses to the Retirement of Generation Resources
11/20/2013	Assessing the Social Cost of Carbon
12/5/2013	Order 1000 Compliance
2/12/2014	Review of the IPCC's Evidence of Human-Caused Global Warming
2/13/2014	Mastering Your First (or Next) State Public Utility Commission Hearing
3/4/2014	Energy Storage Roundtable
3/5/2014	Energy Enforcers and Defenders Forum
3/12/2014	FPA section 203: Practical Tips
3/17/2014	Convergence of Electric and Natural Gas and Its Effect on Smart Grid and Demand-Side

Get Involved -- Join an EBA Committee!

To see a list of committees and to join, please visit and complete the form at: <u>http://www.eba-net.org/get-involved/eba-committees</u> and return to EBA. Stay Up-to-date with EBA Programs.

Visit the Events Calendar: http://www.eba-net.org/calendar



Over the past year, the Foundation of the Energy Law Journal ("Foundation" or "FELJ") continued to focus on maintaining the integrity and quality of the Energy Law Journal ("Journal"), while engaging in strategic measures to maintain the independent financial health of the Foundation (including cost control and revenue development), and enhancing our ongoing relationship with the University of Tulsa Law School ("TU").

Energy Law Journal

ENERGY LAW

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Now in its thirty-fifth year of publication, the Journal is published twice per year with the assistance of TU students who serve on the student editorial board. The Foundation, through the participation of its editors and Board members, continues to work closely with the TU Faculty and law students on ways to improve the Journal and increase its usefulness to practitioners, scholars and policy makers. During spring 2013, Editor-in-Chief Bob Fleishman and Notes Editor Stu Conrad attended the Tulsa Annual Student Banquet. To enhance the quality of the student editorial process, improve the writing and editing performance of our student editors and to increase their familiarity with energy issues, Bob Fleishman, Stu Conrad, and Harvey Reiter joined the Tulsa faculty and other outside experts in August 2013 to conduct a day long workshop on energy legal, policy, and related issues. This workshop has become an annual ELJ program and is well received by the students and faculty at TU.

The two issues of the ELJ published in 2013, contained within Volume 34, continue the quality and diversity of the journal's content. Articles included an exploration of state/federal jurisdiction over distributed generation, maintaining system reliability and the vulnerability to electromagnetic threats, and a discussion of the US Army and its efforts to incorporate renewable energy into its operations. An important feature of the *Energy Law Journal*, the committee reports, that brief readers on legal developments in each committee's area, and provide detailed citations to enable immediately expanded research, are now available exclusively on-line. The content and high quality of the reporting remains, but has been shifted to the on-line format. On-line committee reports began with Volume 34 No. 2.

Financial Stewardship

The FELJ investment portfolio continues to recover from losses and volatility of the markets between 2008 and 2010. From year-end 2011 through January 2012, the portfolio value grew by 5.5 percent, from \$753,965 to \$795,431. However, during the same period \$72,458 of withdrawals were made to help fund the Foundation. When the portfolio value is adjusted for these withdrawals, investment value actually grew by more than 15 percent. The printing and mailing of the *Journal* remains the FELJ's largest expense. In recent years, a combination of increases in printing costs and very rapid growth in the page size of the Journal caused printing costs to increase substantially. However, the Board and Editorial Management last year implemented two key measures to substantially reduce these costs, limiting page length and requiring members to opt affirmatively to receive a printed copy, rather than automatically sending them one if they had not declined. This year, those efforts have borne significant fruit—the average cost per issue for 2008 through 2011 was \$21,000, but now the average cost an issue is approximately \$15,000, a 29 percent decrease in cost.

The Journal continues to operate on a very streamlined budget. As the portfolio continues to recover, the Board has sought to address the annual operating deficit. In addition to rigorous cost control, the Board is actively exploring new sources of revenue. The first to be approved and implemented is a recommendation of the Business Manager to host brown-bag/podcast sessions with featured authors from the *Journal*. The first such session was held in March 2013, and these are planned to be regular events. Other opportunities, such as more sophisticated use of the electronic version of the Journal for paid advertising without violating its integrity, are being explored.



The ALJ reception continues to be the Foundation's primary revenue raising event throughout the year, allowing the membership to interact with FERC's administrative law judges and to express appreciation for their hard work. The Foundation appreciates the continued loyal support of many law firms and EBA members, contributing to the success of this event. A significant savings continues to be the use of the donated venue for the ALJ Reception. White & Case graciously hosted the 2013 ALJ Reception. With 65 sponsors and 68 contributions, less catering expenses, the Reception generated a net profit of \$29,267. Alston & Bird will be hosting the 2014 ALJ Reception, demonstrating the continued generous use of a law firm venue for the Reception.

From January 2013-December 2013, the FELJ investment portfolio value grew from \$795,432 to \$811,200.25.

The Board and the Journal's Editorial Management continues to implement two key measures to substantially reduce the printing and mailing of the Journal - limiting page length and requiring members to opt affirmatively to receive a printed copy, rather than automatically sending them one if they had not declined. This year, there were savings of almost \$10,000 in terms of printing and mailing the Journal. There was also savings of close to \$7,000 in the NELPI accounts by not having any internships.

The ALJ reception continues to be the Foundation's primary revenue raising event. The Foundation appreciates the continued loyal support of many law firms and EBA members that contribute to the success of this event.

	2013 Actual	2013 Budget	Variance
Revenues			
CONTRIBUTIONS	4,170.00	8,000.00	-3,830.00
SUBSCRIPTIONS	11,571.27	5,000.00	6,571.27
ROYALTIES	4,638.41	8,000.00	-3,361.59
ADVERTISING	6,150.00	8,000.00	-1,850.00
INTEREST & DIVIDENDS	38,279.77	18,000.00	20,279.77
LONG-TERM CAPITAL GAINS			
ALJ RECEPTION	36,760.00	30,000.00	6,760.00
MISCELLANEOUS	1,535,00	0.00	0
Total Revenues	103,104.45	77,000.00	26,104.45
Operating Expenses			
ELJ-Printing & Postage	20,142.77	30,000.00	-9,857.23
EBA Reimb-Management Fee	50,000.00	50,000.00	0.00
EBA Reimb-Miscellaneous	659.59	2,000.00	-1,340.41
ALJ Reception	8,329.97	6,300.00	2,029.97
ELJ-NELPI Support and Internship	0.00	6,900.00	-6,900.00
Awards	3,550.50	2,500.00	1,050.50
Insurance	4,880.00	4,800.00	80
Investment Expenses	5,842.77	6,000.00	-157.23
Legal and Accounting	7,604.13	6,000.00	1,604,13
Taxes	104.70	3,000.00	-2,895.30
Travel	3,753.73	5,000.00	(1,246,27)
Other Expenses	1,179.59	3,450.00	(2,742,41)
Total Operating Expenses	106,047.75	125,950.00	-19,902.25

The Foundation is grateful for the unwavering support of EBA, the EBA membership and the many contributing law firms – all of whom have enabled us to continue the publication of an unsurpassed *Energy Law Journal*.

2013 FELJ Administrative Law Judges Reception













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Overview of the Charitable Foundation of the Energy Bar Association

The Charitable Foundation engages in energy-related charitable endeavors and community service, through financial grants and by sponsoring opportunities for service by members of the Energy Bar Association. The Foundation is a non-profit organization qualified under Section 501(c)(3) of the Internal Revenue Code.

The Charitable Foundation's Board meets monthly, and the day-to-day work of the Foundation is conducted by its officers, directors, and committees, with invaluable assistance from the staff of the Association. Its standing committees are the Charitable Grants Committee, the Charitable Service Projects Committee, the Fundraising Committee, the Communications Committee, the Scholarships and Internships Committee, the Gala Event Committee, the Events Committee, the Budget and Finance Committee, the Legal Committee, and the Chapters Advisory Committee. Each of these committees is either staffed by, or operates under the oversight of, one or more members of the Board. Committee membership is open to all members of the Association.

Foundation Fundraising: Gala and Golf

The Charitable Foundation held its Eleventh Annual Fundraising Gala at the Renaissance Washington in Washington, DC on October 23, 2013, in conjunction with the Association's Mid-Year Meeting. The 2013 Gala beat last year's record setting revenue by approximately 25%. Thanks to the generosity of EBA members and firms, the CFEBA Gala and Silent Auction brought in revenues of approximately \$54,000.

Gala attendees enjoyed hors 'd'oeuvres, cocktails, and jazz music while shopping at the silent auction, which included a wide variety of items. The 2013 silent auction contained items as varied as a Kate Spade handbag, a private pony ride and lesson, a date night in Georgetown, and a trip to any sports game. This year many donors joined the "team competition." The 2013 winning team was "Team Sutherland" which brought in over \$900 between its four auction items. The Charitable Foundation extends its special thanks to Michele Duehring of the EBA and Katherine Zeitlin and Amy Roma, the Gala Committee Co-Chairs, as well as to the Gala Committee, and the Young Lawyers Committee volunteers.

At the Gala, the fifth Paul E. Nordstrom Service Award was presented to William A. Mogel by CFEBA President Evan Reese. Mr. Mogel has a long history in the EBA, and is credited with having founded the Energy Law Journal and serving as its Editor for many years. The Paul E. Nordstrom Service Award honors EBA members who have demonstrated exemplary and significant service to the EBA and the community.

Annual giving for 2013-2014 bar year totaled approximately \$104,802.

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2013 CFEBA Annual Fundraising Gala and Silent Auction Fall Fete

















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CFEBA NET WORTH As of 3/10/2014

Account	Balance
ASSETS	
Citibank Checking	44,081.03
Citibank Money Market	13,717.30
TOTAL Cash and Bank Accounts	57,798.33
TOTAL ASSETS	57,798.33
LIABILITIES	
Outstanding Obligations	
2013 Summer Interns	24,000.00
Grant Commitments	11,067.00
Checks Outstanding	11,433.25
TOTAL LIABILITIES	46,500.25
TOTAL NET ASSETS	11,298.08

Charitable Grants

The Charitable Foundation made approximately \$80,762 in charitable grants during the current 2013-2014 term. The awards reflect the Foundation's goals to mitigate long-term energy burdens, as well as address short-term needs. As in prior years, the Foundation made awards to organizations in the United States as well as in foreign countries. Grant recipients in the 2013-2014 year included:

- The Rebuild Center in New Orleans CFEBA provided a grant of \$12,500 to fund a kitchen renovation project.
- Eagle Energy CFEBA awarded a grant of approximately \$10,000 for their Solar Entrepreneur Project, which is aiding the Navajo Nation. Through the sale of solar products at swap meets and partnering with local shops, their Enterpreneur Project is advocating for a sustainable, market-based transition from fossil fuel to solar technologies that provide better-quality light, lower the cost of monthly energy expenses, and improve health.
- Solar Liberty Foundation CFEBA provided a grant of \$10,010 for equipment to complete a sola installation at a health clinic in Kitenga, Tanzania. The grant provided the last element to allow completion of a 4 kw project that will provide power for a night time birthing center, water filtration, refrigeration and lab equipment.
- Arlington Thrive (formerly known as AMEN) The CFEBA awarded a grant of \$10,000 to Arlington Thrive, to fund emergency financial assistance to Arlington residents who because of a sudden financial crisis are unable to pay their utility bills.
- Friends of the Buea School for the Deaf, Inc. The CFEBA continued its support of the Buea School by awarding a grant in the amount of \$4,100 to fund electrical wiring and installation for the first floor dormitory to be constructed in 2014.
- We Care Solar (Solar Suitcase) A grant in the amount of \$9,867 was awarded to We Care Solar. This grant will provide the Light Up Tanzania program with four "Solar Suit cases" for use for nighttime deliveries of babies in rural maternity health clinics. Each solar suitcase includes high-efficiency LED lighting, a mobile phone charger, two head lamps, a battery charger for rechargeable AAA or AA batteries, and a fetal heart rate monitor. The complete system comes with solar panels, a solar charge controller, battery, and installation hardware.
- Meals On Wheels Association of America This grant will support purchase by a regional Meals On Wheels program of a hybrid vehicle to be used in delivering meals to the ill and shut-in.
- Grants from funds raised by EBA chapters The CFEBA approved grants to local energy-related organizations as recommended by the EBA chapters (Northeast, Midwest and Western) that raised the funds.

A special thanks to Howard Shafferman, Chair of the Charitable Grants committee, for a special effort in identifying and vetting worthwhile organizations for the Foundation to support. For a more complete list of organizations CFEBA has donated to, please vist: <u>http://www.cfeba.org/grants/cfeba-grant-recipients</u>





EBA Chapters & CFEBA: Partnering for the Greater Good

The Charitable Foundation is committed to partnering with the EBA chapters in fundraising and funding worthy charities in each of the Chapter's regions. Events at the Chapter level help fulfill the charitable mission of the Charitable Foundation. Over the years, grants and fundraising activities have occurred in each of the Chapter's regions.

In 2013, for example, the Northeast Chapter held a wine auction in conjunction with its annual meeting to benefit the CFEBA. At the request of the Northeast Chapter, a total of \$545 was donated to Sandy N.J. Hurricane Relief Fund, an organization assisting with recovery following the devastating Hurricane Sandy.

The Charitable Foundation also coordinated with the Chapters to arrange for Chapter-specific donations to the Annual Gala. Several Chapters contributed gift baskets with items unique to their region.

The Charitable Foundation also approved the Midwest Chapter's request to hold CFEBA related fundraisers at the Midwest Chapter's annual regional meeting in March. There are two events to be held in conjunction with the EBA Midwest Meeting. On Sunday March 9th, the Arch Madness Missouri Valley Men's basketball tourney is in town and the Midwest EBA has procured tickets for the championship game. Second, there will be a raffle for an iPad held in conjunction with the cocktail reception on Monday March 10th. Proceeds from both initiatives will be donated to www.Energycare.org, a local energy charity in St. Louis that helps people facing energy crises. The charity is purely energy related providing benefits to those in need that include weatherization, energy assistance, and even blankets to those who have lost their heating source during winter. The Foundation approved a matching grant not to exceed \$1,000. The Charitable Foundation will continue in its outreach efforts to work with the Chapters on raising funds from, and identifying worthy charities in, all regions.

Foundation-Sponsored Interns Learn About Energy Law

The Charitable Foundation sponsored internships for five law students in the summer of 2013. Sponsoring internships provides a valuable opportunity for law students to gain practical experience with state and federal energy regulation.

For the tenth time, the Foundation sponsored an intern at the Federal Energy Regulatory Commission. In coordination with the National Association of Regulatory Utility Commissioners ("NARUC"), the Foundation also sponsored several internships at state regulatory commissions. CFEBA financial support to the interns totaled \$24,000 during 2013.

The Foundation-sponsored interns in the summer of 2013 were:

- Federal Energy Regulatory Commission Jenna McGrath, Boston University School of Law
- Louisiana Public Service Commission Michelle Luong, Louisiana State University School of Law
- Colorado Public Utilities Commission Matthew Tieslau, University of Colorado Law School
- New Jersey Board of Public Utilities Travis Stewart, Rutgers School of Law
- New Jersey Board of Public Utilities Jason Sison, Fordham University School of Law

The Board of the Foundation has decided once again to sponsor several legal internships at regulatory agencies in the summer of 2014. The intern selection process has not yet been completed, but the CFEBA anticipates that the interns will be placed with FERC, the Minnesota Public Utilities Commission, the Massachusetts Department of Public Utilities and the Hawaii Public Utilities Commission.

Service Days

Traditionally, CFEBA's joint ventures with Habitat for Humanity have been to build new or renovate existing homes. On Saturday, April 27, 2013, CFEBA members, family and friends partnered with Habitat of Washington, DC to help build six new townhouses in Ward 5 of Deanwood and Ivy City. Fourteen individuals participated in the build day and performed numerous tasks, including roofing over two doors and a deck, and some additional inside work.

Additionally, the CFEBA and the Young Lawyers Committee held another community service day with Habitat of Washington, DC at the Clay Place location on March 8, 2014. CFEBA members painted, caulked, repositioned scaffolding, and set up temporary fencing at Habitat DC's 56th Place site. Habitat DC is building six new single family homes on the site at the corner of 56th Place and Clay Place in the Deanwood community of Northeast DC. Three of the six homes are part of Habitat



DC's Homes for Vets initiative, which seeks to increase veteran home ownership in the nation's capital. CFEBA was delighted to once again offer its support to Habitat DC, a 501(c)(3) non-profit organization that fights poverty housing and homelessness in our nation's capital by building affordable, energy- and resource-efficient homes in partnership with the community and the working families who will benefit from the new homes.

The CFEBA and Young Lawyers Committee will also hold tree planting with Casey Trees on April 26, 2014 to add arbor beauty to Langdon Park Community. In the fifth and largest Sustainable DC Initiative planting this season, Casey Trees will be adding 77 trees to this expansive community park - adding to a large Casey Trees planting done last spring! This park, complete with an outdoor pool, skate and dog park is a treasured gathering place for several Ward 5 communities.



Thanks to Our Donors

The Foundation reached out to the Washington, DC Metropolitan Area community through members' continued participation in Habitat Build Days, and the CFEBA further solidified its relationship with Casey's Trees, beautifying the Nation's Capital by planting trees.

While embarking on its next ten years of giving, CFEBA had a banner year in fundraising and grants, service projects and intern sponsorships. The Foundation extends its profound thanks to the Association members, their firms and companies, and others that have given generously to the Foundation in the past year and since its inception. The Foundation has now raised and paid out more than one million dollars over the course of its existence. The Foundation has operated on a very modest margin of administrative expenses, and, as a result, almost all of what has been contributed has gone directly to the numerous worthy causes that the Foundation has had the honor to fund. The Foundation, its directors, and its officers appreciate the continuing goodwill, generosity, and confidence of our donors, which have permitted us to benefit many good works.



Mark Your Calendar!

Northeast Chapter Annual Meeting

June 12, 2014 The Learning Center Long Island City, NY 11101

Rocky Mountain Chapter Annual Meeting

June 20, 2014 Xcel Energy Denver, CO

EBA Primer Series: An Introduction to Federal Regulation of the Natural Gas Industry

May 19-20, 2014 Jones Day Chicago, Illinois

2014 Mid-Year Conference

November 4-5, 2014 Renaissance Hotel 999 Ninth Street, NW Washington, DC