

IN MEMORIAM

Michael E. Small, of McLean, VA, passed away on February 5, 2008, from complications arising from multiple myeloma. Mike Small was a managing shareholder at the law firm of Wright & Talisman, P.C. He is survived by his wife, Rachel, and his sons, Daniel and Jeffrey.

After earning a bachelor's degree in nuclear engineering at the University of Virginia in 1976 and his law degree from Antioch University in 1979, Mike embarked on a distinguished legal career in energy law and regulation. He worked for six years in various positions with the trial staff and the solicitor's office of the Federal Energy Regulatory Commission, before joining Wright & Talisman in 1985. During his career at the firm, he was instrumental in the formation and development of regional wholesale electric markets and, ultimately, regional transmission organizations ("RTOs"). He was the chief legal architect of the Midwest Independent Transmission System Operator, Inc. ("Midwest ISO"), representing the involved transmission owners both in the initial development of the Midwest ISO and the subsequent evolution of its breadth and scope. Mike also played a leading legal role in obtaining RTO status for the Southwest Power Pool and represented that RTO on all regulatory matters, including the start-up of its centralized market. For more than fifteen years, he had principal legal responsibility for revising and administering the most heavily used, standardized contract for bilateral electric power sales in the United States, the WSPP Agreement. He also authored books on FERC ratemaking and regulation, including "A Guide to FERC Regulation and Ratemaking of Electric Utilities and other Power Suppliers" (Edison Electric Institute, 1994).

He was nationally recognized for his expertise. A 2004 directory of eminent attorneys remarked that he was "so familiar with the regulations that he is said to have 'written the book on FERC practices.'" (Chambers USA America's Leading Lawyers for Business). Subsequent directories lauded his "almost unrivaled" knowledge and understanding of FERC issues" (Chambers USA (2006)) and characterized him as "one of the FERC heavyweights." (Chambers Global The World's Leading Lawyers for Business (2007)). Apart from his professional accomplishments, Mike cherished his private time, which he devoted to his family, often in pursuit of their shared love of tennis. Family, friends and colleagues all will miss him.